

Process Safety Leadership – why bother?

Ken Rivers – HSE Board

Samantha Peace – Director, Energy Division



Protecting people and places

HSE strategy 2022 to 2032

Reduce work-related ill health, with a specific focus on mental health and stress

Increase and maintain trust to ensure people feel safe where they live, where they work and, in their environment

Enable industry to innovate safely to prevent major incidents, supporting the move towards net zero

Maintain Great Britain's record as one of the safest countries to work in

Ensure HSE is a great place to work, and we attract and retain exceptional people

Buncefield – 11 December 2005



Importance of Leadership

To make “good practice” = “common practice”

Principles of Process Safety Leadership



Clear and positive process safety leadership is vital



Engagement of the workforce



Process safety leadership requires involvement, understanding and competence



Robust and regular auditing of the safety management system and barriers



Constant active engagement and vigilance



Publication of process safety performance information



Senior leadership team visibility and promotion



Sharing good practice and implementing lessons

Sarah Newton

Sarah Newton
Chair

Health & Safety Executive



Tom Child

Tom Child
Chief Executive

Offshore Petroleum Regulator for
Environment and Decommissioning



David Whitehouse

David Whitehouse
Chief Executive

Offshore Energies UK



Steve Rae

Steve Rae
Executive Director

Step Change in Safety



Darren Sutherland

Darren Sutherland
Chair North Sea Chapter

International Association of
Drilling Contractors



Peter Aylott

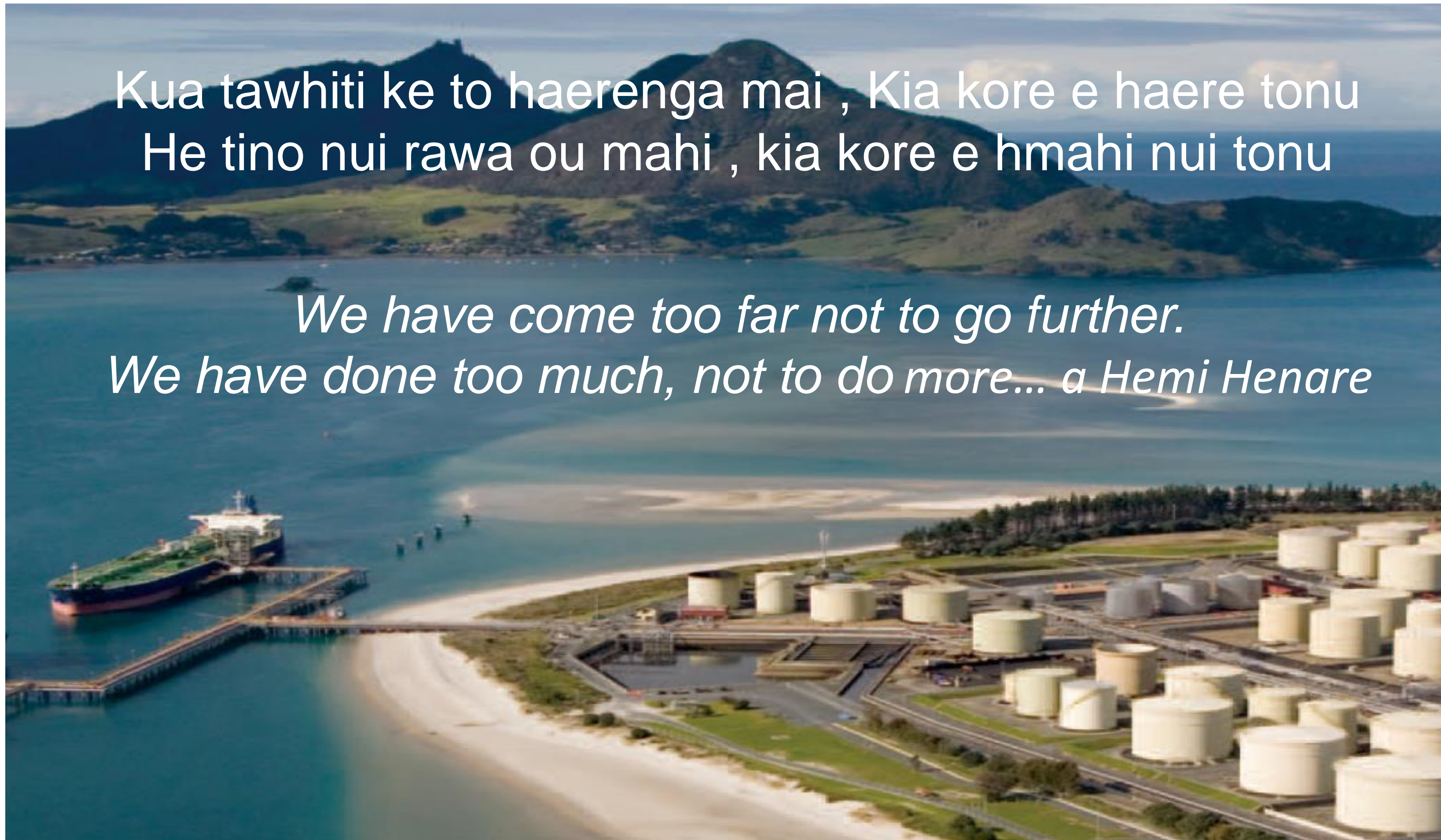
Peter Aylott
Director of Policy

British Rig Owners' Association



Kua tawhiti ke to haerenga mai , Kia kore e haere tonu
He tino nui rawa ou mahi , kia kore e hmahi nui tonu

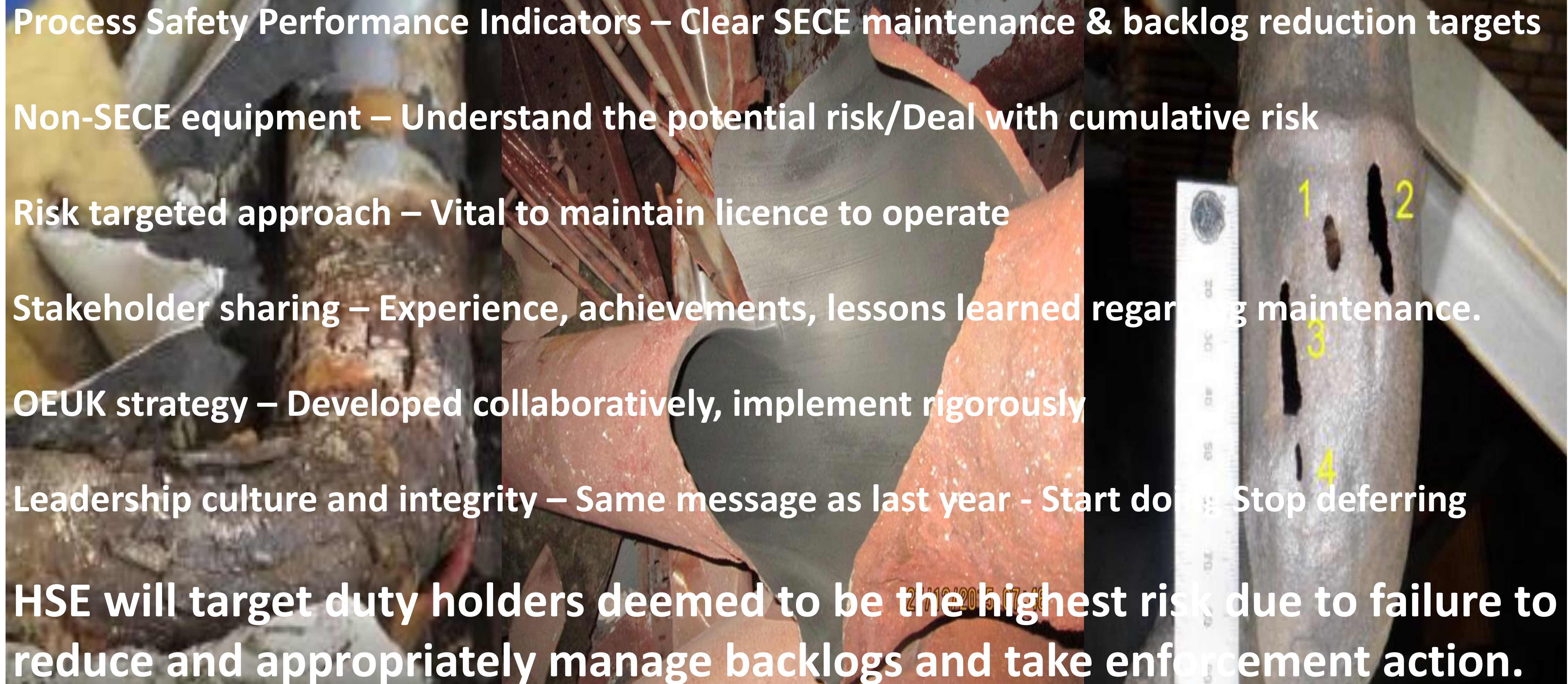
*We have come too far not to go further.
We have done too much, not to do more... a Hemi Henare*



**PROTECTING PEOPLE
AND PLACES**



Samantha Peace – Director, Energy Division



Process Safety Performance Indicators – Clear SECE maintenance & backlog reduction targets

Non-SECE equipment – Understand the potential risk/Deal with cumulative risk

Risk targeted approach – Vital to maintain licence to operate

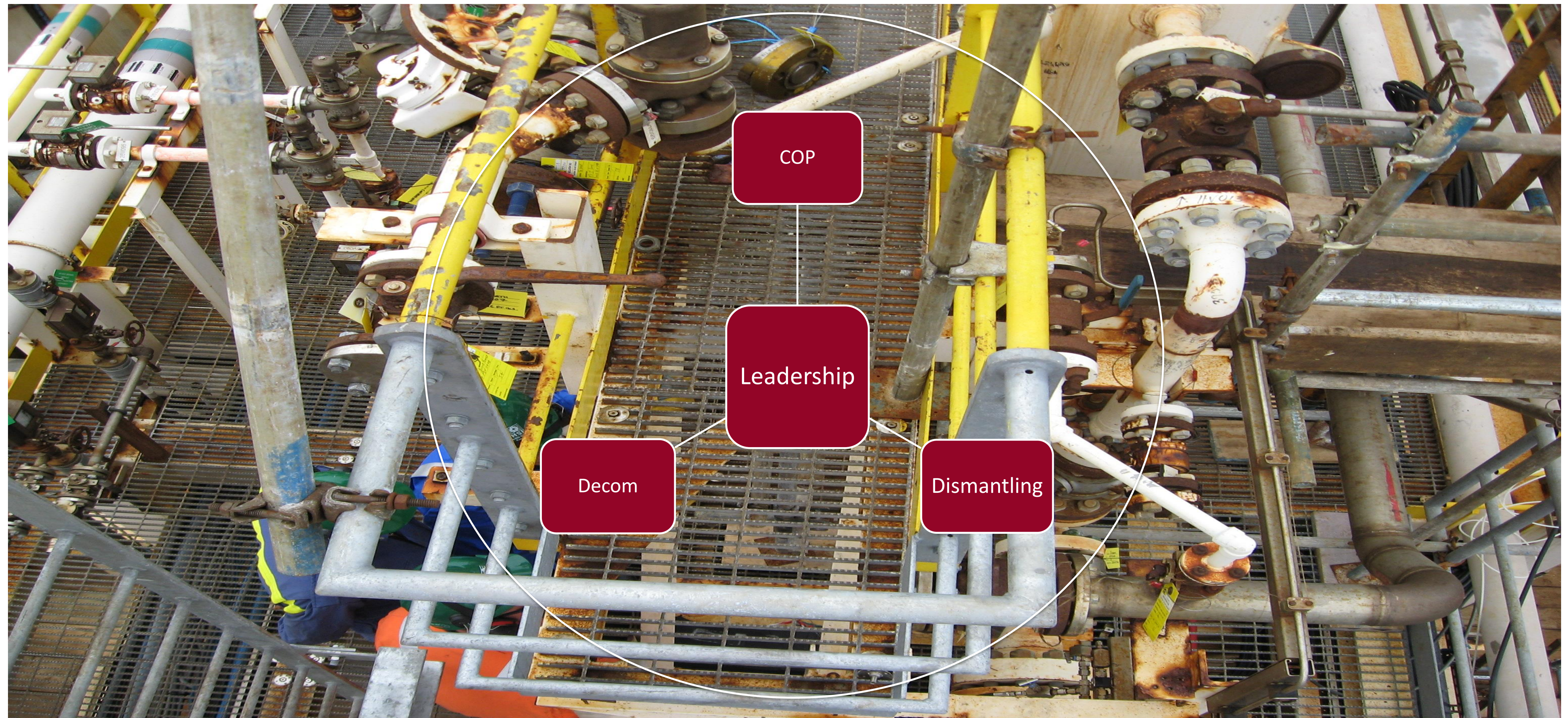
Stakeholder sharing – Experience, achievements, lessons learned regarding maintenance.

OEUK strategy – Developed collaboratively, implement rigorously

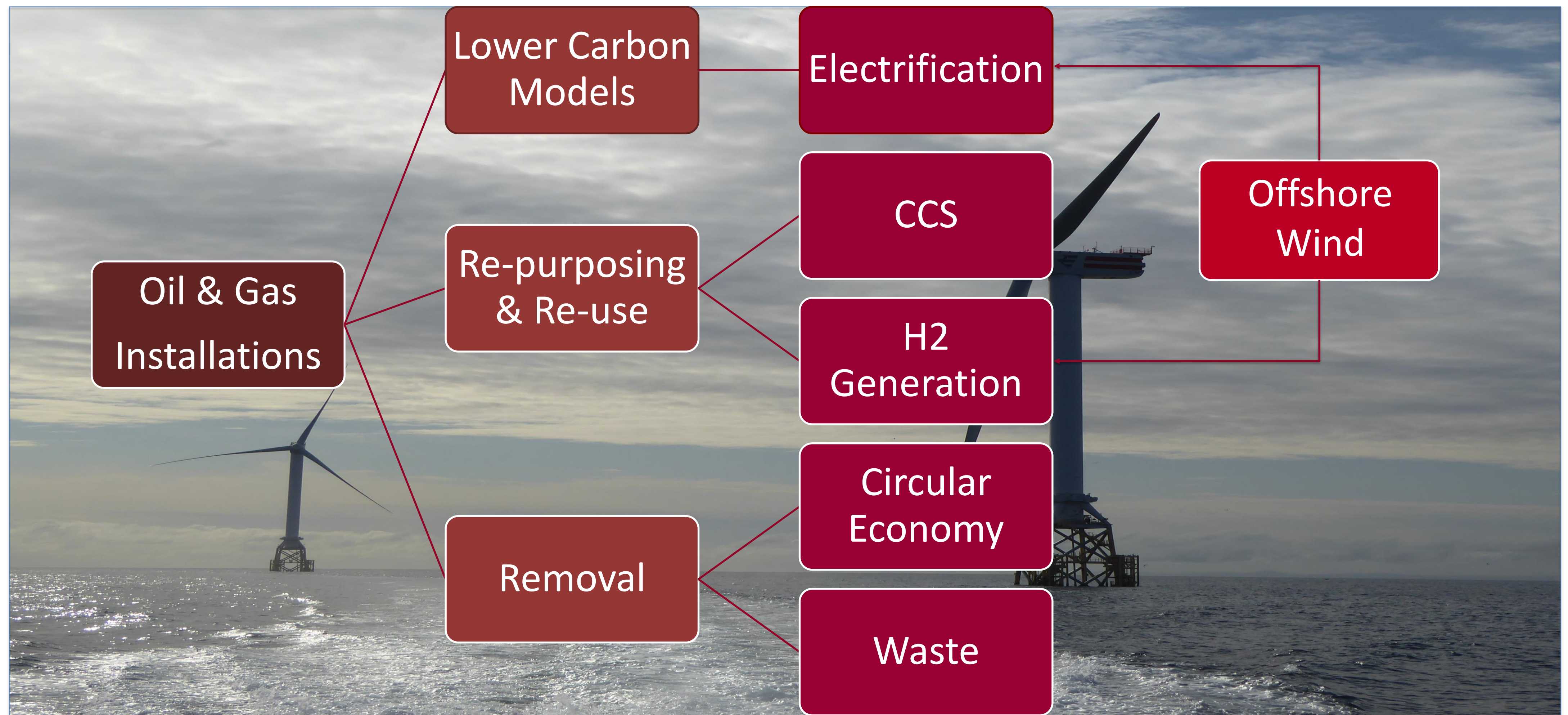
Leadership culture and integrity – Same message as last year - Start doing - Stop deferring

HSE will target duty holders deemed to be the highest risk due to failure to reduce and appropriately manage backlogs and take enforcement action.

COP to Dismantling – leading the way



Offshore Energy Transition to Net Zero



Principles of Process Safety Leadership



Clear and positive process safety leadership is vital



Engagement of the workforce



Process safety leadership requires involvement, understanding and competence



Robust and regular auditing of the safety management system and barriers



Constant active engagement and vigilance



Publication of process safety performance information



Senior leadership team visibility and promotion



Sharing good practice and implementing lessons

Sarah Newton

Sarah Newton
Chair

Health & Safety Executive



Tom Child

Tom Child
Chief Executive

Offshore Petroleum Regulator for
Environment and Decommissioning



David Whitehouse

David Whitehouse
Chief Executive

Offshore Energies UK



Steve Rae

Steve Rae
Executive Director

Step Change in Safety



Darren Sutherland

Darren Sutherland
Chair North Sea Chapter

International Association of
Drilling Contractors



Peter Aylott

Peter Aylott
Director of Policy

British Rig Owners' Association

